

**MELBOURNE UNIVERSITY SPORT BOARD
MEETING 5/2014 – 20 NOVEMBER 2014**

The minutes of meeting 5/2014 of the Melbourne University Sport Board were held on Thursday 20 November 2014 at 6.00pm in the Boardroom at MU Sport.

PRESENT:

Mr Geoff Rees (Chair)
Professor Margaret Abernethy
Mr Andrew Gillies
Professor Richard James
Dr Mitchell Anderson

APOLOGIES:

Dr Lynne Williams
Mr James Sutherland

IN ATTENDANCE:

Mr Tim Lee (Director)
Mr Adrian Collette
Mr Grant Williams
Mr Jean-Luc Garlick (Secretary)
Mr Rod Warnecke
Mr Alex Affleck
Mr Chris Harvey
Ms Joy Villalino
Mr Gary Ryan
Ms Elizabeth Tregoning (note taker)

1. WELCOME, APOLOGIES AND INTRODUCTION

1.1 Welcome

The Chair welcomed members to the meeting and noted the presence of Mr Williams as one of the incoming board members invited to attend the meeting for the discussion on the Strategic Plan.

1.2 Apologies

The Chair accepted apologies.

1.3 Minutes from previous meeting

The Director noted that Dr Williams has requested that the previous minutes be amended to state that she was involved with the Australian Sports Commission Review of Athletics which is a different review to the one listed in the minutes. The minutes will be amended accordingly.

The minutes were passed as a true and accurate record.

1.4 Confirmation of Circular Resolutions

There were no circular resolutions to confirm.

1.5 Business Arising/Action Item Updates

1.5.1 Minutes from previous meeting

The Director noted that the SCIP key points were distributed to the Board since the previous meeting and are also attached to the Director's report.

The Strategic Plan Review and the Clubs Funding Review Discussion Reviews have fallen behind schedule and the discussion papers have not been distributed to stakeholders as neither was completed to the level required for distribution. This is due to insufficient time and staff resources available to support the consultants adequately to undertake two simultaneous reviews and meet what were very ambitious timelines. The timelines for both papers have been adjusted to allow for adequate time for consultation with all stakeholders.

2. MATTERS FOR DECISION

There were no matters for decision

3. MATTERS FOR DISCUSSION

3.1 Strategic Plan Review Presentation

The Director introduced Project Consultant Mr Gary Ryan from *Organisations that Matter* who was appointed to conduct the review of the current strategic plan and assist in preparing a draft 2015 – 2020 plan. Mr Ryan had been asked to present a progress report to the Board.

Mr Ryan outlined the process to date and that he has conducted a series of meetings and group workshops with senior managers and the broader staff group to review progress against the current strategic plan. The management group was tasked with consulting with key stakeholders including key staff, elite athletes, clubs, residential colleges and external stakeholders such as state and national sporting bodies, VIS, AIS and Melbourne City Council.

Mr Ryan has also reviewed a broad range of relevant documentation including annual reports, financial statements, operational plans, customer feedback, survey reports and current benchmarking. A desktop review of other sporting organisations and broad industry trends has also been undertaken.

Mr Ryan outlined some of the major achievements against the Plan and what some of the emerging trends are for consideration in the next plan. General discussion followed about the achievements over the last five years and the focus for the next strategic plan. The Chair suggested that an Engagement pillar have two dimensions: internal and external and it was agreed that additional sporting events and competitions against other Universities had the potential to engage the campus population and alumni and build a stronger profile for sport.

Action: That the draft Strategic Plan for Sport 2015-2020 be presented to the Board at the next meeting in February 2015

3.2 Club Funding Review Presentation

Mr Rod Warnecke presented the Club Funding Review Discussion Paper Executive Summary. Mr Warnecke outlined that the Board determined to undertake a review of current club funding in May 2014 to address competitive club performance and

develop a more transparent and equitable distribution of funding. The Board committed to provide an additional \$200,000 in club funding from 2015 that would target performance initiatives as identified in the review but that no club would have a reduction in funding as a result of the review.

The Sport and Clubs Working Group (SCWG) had met and discussed the review, and had unanimously endorsed the recommendations contained in the Executive Summary. Mr Warnecke outlined the major recommendations from the report:

- Implement a High Performance Sport and Club Strategy
- Implement a club funding model that supports participation for clubs

Discussion followed about the focus on performance issues and what this might mean for participation and what any delay might mean for the allocation of additional funds. The comments and concerns were noted and Mr Warnecke will review the paper with the consultant and ensure that more clarity is provided on the funding model and present at the next Board meeting.

Action: That the Discussion Paper be reviewed and presented to the next Board meeting prior to distribution to clubs.

4. MATTERS FOR NOTING

4.1 2014 September Quarter Finance Report

Mr Garlick presented the September Quarter Finance Report. The operating deficit of \$370,395 is due to the contributing of \$1,350,424 to the Pavilion redevelopment. Previously this amount would have been capitalized and accounted for as depreciation but the University have changed this practice and capital is now expensed directly from the operating account. The revised forecast for year end was a deficit of \$658,341 however the underlying position is an operating surplus of \$980,029 against a budgeted surplus of \$418,934 when the extraordinary Pavilion building costs are removed. University Finance will communicate this to Finance Committee during the audit of the financial statements in early 2015.

Mr Garlick noted that there was a change in format of the financial report and it was now aligned with the budget format. The commentary on Trust and Capital accounts has also been included. It was noted that \$600,000 was received in donations and the Boat Club had embarked on a donation campaign. The Director stated that the Boat Club Foundation would be launched at function to commemorate Australia's first International sweep rowing gold medal in the light weight four in 1974, in which the Chair was a crew member. The Chair recognized the contribution and support of Mr Havey and the Advancement Office for the establishment of the Boat Club Chapter.

4.2 Directors Report

The Director's report was accepted as read.

5. MEETING FINALISATION

4.1 Meeting Close

The meeting closed at 8.00pm

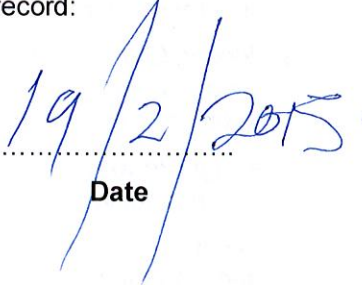
4.2 Next Meeting

The next meeting would be on held Thursday 19 February at 6.00pm.

Signed by the Chair as a true and accurate record:



Mr Geoff Rees



Date