

MELBOURNE UNIVERSITY SPORT BOARD
MEETING 4/2017 – 9 November 2017

The minutes of meeting 4/2017 of the Melbourne University Sport Board held on Thursday 9 November 2017 at 9.30am in the Boardroom of the Nona Lee Sports Centre.

PRESENT:

Professor James Angus (Chair)
Mr Grant Williams
Ms Alex Lawlor
Mr Mitchell Stephen
Mr Adrian Collette

APOLOGIES:

Professor Richard James
Ms Kate Roffey
Ms Miranda Clark
Mr James Marburg

IN ATTENDANCE:

Mr Tim Lee (Director)
Mr Jean-Luc Garlick
Mr Alex Affleck
Mr Carl Junot
Mr Aaron McNaughton
Mr Paul Reading
Ms Julie Caundle (minute taker)

1. WELCOME, APOLOGIES AND INTRODUCTION

1.1 Welcome

The Chair welcomed all present and in particular new board member Ms Alex Lawlor, Executive Director, Property and Sustainability. Ms Lawlor provided a brief introduction. The Chair also welcomed Mr Paul Reading, the Facilities Manager, who was also attending his first meeting as an observer.

1.2 Apologies

The Chair noted the apologies.

1.3 Minutes from previous meeting

The minutes were passed as a true and accurate record.

1.4 Confirmation of Circular Resolutions

There were no circular resolutions to confirm.

The Director noted that the Board photo is usually at the end of each year but will be taken at the first meeting in 2018.

1.5 Business Arising/Action Item Updates

There was no business arising.

2. MATTERS FOR DECISION

2.1 Strategic Plan for Sport

The Strategic Plan for Sport – Towards 2021 discussion paper was distributed to stakeholders in September and discussed at the last Board meeting and the Club Forum in October. The Director presented an update on the Discussion Paper noting that the consultation period was still open. The Director outlined the previous Strategic Plan (2010-2015) pillars of Performance and Participation and how they had underpinned planning and reporting.

Feedback on the Discussion Paper was received from across the University community including both the University Chancellor and Vice-Chancellor, who had provided direct feedback and an invitation to present at University Executive.

The discussion paper was structured around student experience aligned with the University's Growing Esteem Strategy. The discussion paper proposed retaining the Participation pillar but that Leadership would replace Performance. Performance was attracting some negative commentary but Leadership was attracting more positive feedback. There was strong feedback from clubs, Board and staff about the importance of recognizing the excellence of the elite athletes that it was now proposed to retain Performance as the third pillar. The Chair suggested that the Sport Strategic Plan diagram could now replicate the University's triple helix model.

General discussion followed about the Vision with Ms Lawlor suggesting that the previous Vision had been more aspirational. Mr Collette felt that it read like a purpose and that a vision should be more motivating. It was agreed to conduct a workshop before Christmas to test and confirm the new Vision. The Director and Mr Collette agreed to determine the process and the relevant stakeholders to attend the workshop.

Resolution

The Board noted the Presentation

Action

Vision Workshop to be conducted

3. MATTERS FOR DISCUSSION

3.1 Sport Capital Planning Update

Mr Reading presented an update as the Board had determined previously that facilities were a critical element to achieving the strategic goals for sport and capital planning should be a standing item at each meeting.

Current infrastructure development was consistent with the Sports Capital Improvement Plan (SCIP) endorsed by the Board in late 2012. The plan largely remained current but a review would be undertaken over the next 12 months that would involve the Board and other stakeholders. Mr Reading noted the key current activity areas:

- Redevelopment of the existing facilities
- Development of a new facility south of Grattan Street
- Developing facilities in partnership with local councils schools and the state government

A Feasibility Study/Business Development case for a sport facility South of Grattan St was being developed by Business Projects focused on identifying an appropriate site either for leasing, re-purposing or a new construction.

A draft joint user agreement had been provided by University High School for their Sports Facility development but this would require further consideration. The University was unlikely to commit more than \$1M to the project and this would not allow for the

project to commence. Further discussions with the school were scheduled to consider the feasibility and design, order of costs and to determine management options.

Chancellery Planning had agreed to Nous Group undertaking a study to 'understand MU Sport's needs', in relations to the Arden Precinct Stage 1 Project. Further discussions continue regarding the arrangements between the Women's Football club and North Melbourne for a VFLW program. MU Sport was supportive of the broader Arden Precinct project that was a clearer long term opportunity for the University.

Mr Reading updated the Board on several immediate capital projects to refurbish the Athletics track and Tennis courts, replace the scoreboard and general paving in the Sport Precinct. The Chair enquired about the protection of gum trees when the scoreboard was constructed. Mr Reading noted that an arborist had been engaged.

The Boathouse has been ranked in the top 10 of international boat houses by a well regarded Architecture publication alongside facilities at Oxford, Princeton and Lake Bled in Slovenia. The solar panel array on the Sports Centre roof also won the 2017 Solar Design and Installation Award from the Clean Energy Council.

Resolution

The Board noted the Sport Capital Planning update.

3.2 Fitness Services

Mr Affleck presented the Fitness Services report, noting the Board recognized the importance of Fitness Services as a driver of participation and income and had requested an annual update.

Fitness Services generate significant student engagement and as a fee for service the bulk of the none SSAF income. A key priority was to continue to grow student participation with free student programs, college memberships, the Water Safety Program and by keeping student prices to a minimum. Mr Affleck also outlined the recent fitness equipment upgrades. Mr Affleck noted that Lincoln Square Fitness was not viable long term due to its restricted size but that this was being considered in the earlier capital planning presentation.

Resolution

The Board noted the Fitness Services report.

3.3 Advancement

Mr Junot presented on the advancement activities report relating to sport. He updated the Board on the Believe Campaign and the University's target of \$1 billion in philanthropic support and 100,000 alumni engagement opportunities by 2021, noting that Sport could contribute 10,000 of these alumni engagement opportunities. Building on the priorities of 2016 the theme and priorities for Advancement in Sport in 2017 had been focused on increasing the number and value of Chapters within the Sports Foundation and on demonstrating impact that giving to sport has on opportunities for students, alumni and our community. Advancement were still working through the level of staffing support to Sport in 2018. The Director stated that in 2018 a priority would also be to ensure that capital fundraising project plans were ready to take to potential benefactors as appropriate engagement opportunities arose.

The Chair suggested that any fundraising asks be centered around scholarships rather than capital and that suitable briefs from Advancement be provided when Board members attended functions with potential benefactors and alumni.

Ms Lawlor enquired after the decision to support naming the scoreboard after Frank Henagan and the Director stated that there was significant support from the clubs and the funds required would have to meet the minimum as required by the University.

Resolution

The Board noted the Advancement report

4. MATTERS FOR NOTING

4.1 Director and Unit Reports

The Director noted that University Executive had approved Rope Based Activities recommencing and the mountaineering club had been notified and were currently working on a safety management plan.

The Director confirmed that the new and ongoing Board appointments had been ratified at the University Council meeting held on 8 November.

Mr Garlick reported on a recent incident at Trinity College and that the University was developing a critical event policy. Mr Garlick would be developing an MU Sport critical incident procedure to ensure that relevant stakeholders were informed in the event of any future incident.

Resolution

The Director's Report was noted.

4.2 2017 July Finance Report

Mr Garlick presented the September Finance report.

Resolution

The Finance report was accepted as read.

5. OTHER BUSINESS

5.1 2018 Meeting dates

Mr Garlick presented the list of meeting dates for 2018 noting that some meetings would be held in the evening to accommodate attendance of the student members on the Board.

6. MEETING FINALISATION

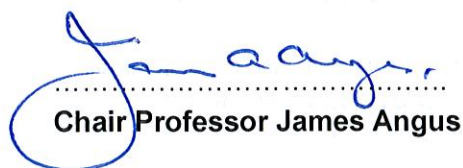
6.1 Meeting Close

The Chair thanked members for their attendance and closed the proceedings at 11.30am.

6.2 Next Meeting

The next meeting to be confirmed.

Signed by the Chair as a true and accurate record:


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Chair Professor James Angus

15/3/18
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Date